

Our shared futures: Aotearoa with Te Moana Nui o Kiva

A talk with Valery Wichman



*#AotearoaFuturesForum #2025 #StrategicForesight
#FuturesForesight #Unquiet #ThinkBeyond #Ōtautahi*

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Sharing a piece of the Pacific!

- <https://www.youtube.com/watch?v=nY78JdtAq3Q> – Cook Islands
- <https://www.youtube.com/watch?v=k1BoDX5v2nY> - Kiribati
- <https://www.youtube.com/watch?v=9Yly-QKsx2c> - Vanuatu

Our Shared Futures:
Aotearoa e te
Moana Nui a Kiva



KA KAI VANANGA TATOU!

Iri taa taa, Iri taa taa
Vatavata mai to pu kai taringa
Iri taa taa, Iri taa taa

Weave and write
Lend me your ears and listen attentively
Weave and write

Aite'anga-definitions:

Kai-*verb* to eat as a *noun* spiritual food. Rarotonga consider it physical food while others say manga

Vananga- to converse akin to talanoa

Kai Vananga- Conversation which moves beyond the purely physical and coalesces with the spiritual.



KA KAI VANANGA TATOU!

- Three parts to Kai Vananga:
 - Karakia kia noa: to free-a safe space
 - Akakoro'anga- agenda and understandings
 - Kai Vananga
 - Tuatua aka'aravei-connecting to one another
 - Karakia kia tapu: to sanctify the space

Kama'atu Tupuna

E Rangatira vaka kua kite e kua aru I te akairo etu. E Orama kua akamou ki rungi te tango. E kua marama tikai tatou I te tu'anga ta tatou ka rave

A canoe navigator knows and follows the signs of a star. A vision fundamentally founded upon a precise understanding of the role each of us play.



Ko'ai koe?
Who are you ?

No'ea mai koe?
Where are you from?



To Tatou Ipukarea- Tupa'upa'u Tuatau



- **Ara Akapapa'anga Tangata-** Genealogies
 - Research methodology
- **Kimikimi'anga** na roto I te ka'a:
 - Metaphorical lens
- **Tua tapapa-**Our evidence base
- **Pioro'anga-**Consultations
- **Orama(vision)-**Turanga Memeitaki
- **Tu'anga (Framework):**
 - 100 mataiti
 - 25 mataiti
 - 5 mataiti
- **Akara'anga ki mua:**
 - Wellbeing 4 life





Akapapa'anga e to tatou piri'anga: As the anchor that connects all

Shared understandings –All of these are expressed for eternity in the one phrase: **KIA ORANA.**

To tatou Reo tupuna - Communications

Te Enea – Pae Tokerau e te Pae Tonga

Turanga Maori- Our identity

Mana Tiaki - Guardians for our future generations

Kopu Tangata Taokota'i- Leaving no one behind





Kimikimi'anga (research) Te Ka'a tei itiki ripiri

The Ka'a metaphoric lens Diagram:

Ka'a Process	NSDA 2020+ Process
1. Selecting the right puru from the right coconut (selecting the right Coconut)	1. Governance structure established (NSDA 2020+ Committee)
2. Selecting the right site for the puru to be (ta-pe)buried in mud or water(Identifying what we have)	2. Situation Analysis and Review of NSDP 2016-2020
3. Drying the puru in the sun after soaking for a month (Preparing work)	3. Scanning for challenges ahead
4. Teasing the ka'a—sinnet from the puru.	4. Scenario building (projecting)
5. Weaving the ka'a into strands of 3,4 or 6 to make what size you want for your rope	5. Developing our Legacy through consultations
6. Make the ka'a to request size and strength	6. Our Legacy drafted
Kua Pa te manako , Kua Tika Te Ka'a	

- Akairo no to tatou kimikimi'anga
- No roto mai te Tumunu-The tree of life
- Naming our 25 year generational Uki Plan according to stages of growth with the coconut.





Tua Tapapa: Our Evidence Base 2021 towards wellbeing



- **Review of NSDP 2016-2020**
 - Mixed results
 - Economic indicators the shining stars
 - Socio-cultural and environmental not so well
- **Situational Analysis**
 - Backward glance and current situation
 - COVID-19
- **Scanning research**
 - Consultations and media
 - Publications
 - NSDA 2020+ Forum 2020
- **Scenario sketching**
 - Comfortable income is accessible for all
 - Healthiest population in the world
 - Well prepared for climate change and its effects





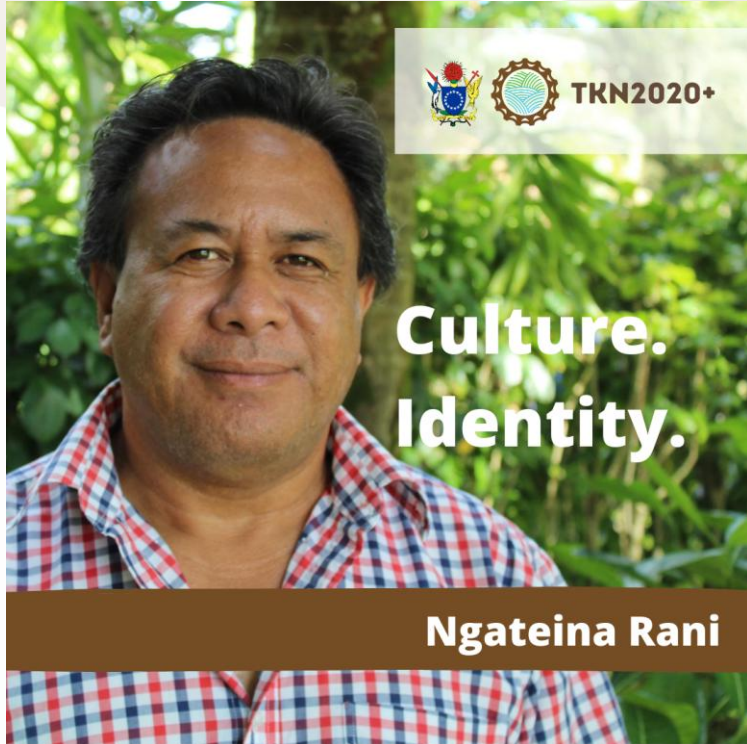
Consultations

- **96 consultations – July '20 – August '21**
 - Government
 - Non Government Org's
 - Island Governments
 - Public consultations
 - Religious Advisory Council
 - Koutu Nui
 - Diaspora
- **NSDA 2020+ Committee**
 - 12 members – cross section of society





To tatou Orama Tūranga Memēitaki – Our Wellbeing



1. Tau Meitaki- Comfortable (security aspects).

- Kite pakari (intellectual wellbeing)-Educated and Knowledgeable people
- To'ou Kainga-Having a home;
- Kare kaio'u-managed debt;
- Moni angaanga tau ki to tatou ora'anga-Liveable income;
- Paruru'anga me pakari -Secure at retirement; and
- Work- life balance
- Community service – volunteering





To tatou Orama Tūranga Memēitaki – Our Wellbeing



2. Ora'anga Matutu (human needs)-Physical & Psychological health with spirituality.

3. Tu Mataora (social)-Happiness

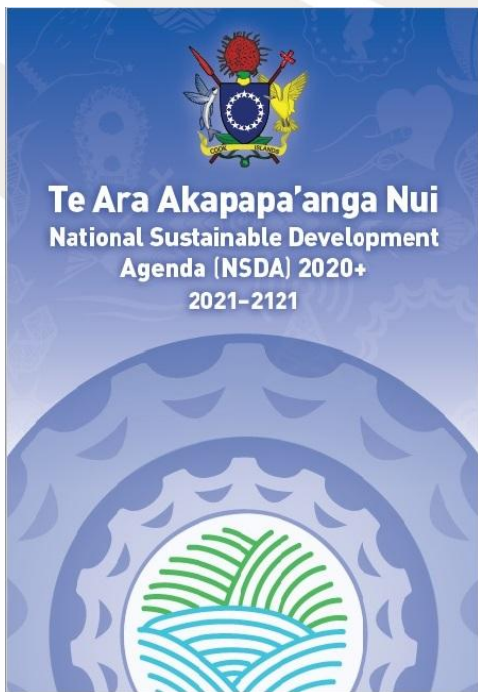
- Aorangi Meitaki-Pristine environment
- Akono'anga Maori-language and culture
- Piri'anga Meitaki-Healthy relationships
- Turanga tau no te angaanga-Work life balance
- Matakeinanga Ora-Community vitality
- Ability and disability – ensuring that our persons that are able or disabled are supported and celebrated through life.
- Fundamental Rights and Freedoms
- Emotional aspects- Learn to deal with emotions and interactions emotional intelligence.





Akapapa'anga- 100 year legacy

Tupa'upa'u Tuatau- Kaveinga Nui 100 year Legacy



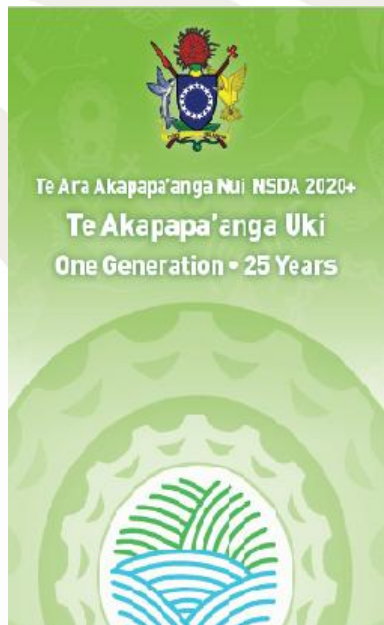
- To tatou Orama-Turanga memeitaki
- Vaerua Okotai- shared understanding
- Ta tatou aka'atinga-15 star pledge





Akapapa'anga-25 year Targets

- **Golden standard of Turanga Memeitaki** (wellbeing) – The Cook Islands establishing and implementing our golden standard of Turanga Memeitaki.
- **Zero Food imports** – getting to below 5% of 2020 imports of the following products (vegetables, fruits, root crops, livestock or crops and meat).
- **NCD reduction** – reducing the NCD rates by 25% of 2020 levels.
- **Reo Maori vitality**- 50% of children conversational Maori.
- **Zero waste** – Zero waste is a set of principles focused on waste prevention that encourages the redesign of resource life cycles so that all products are reused.
- **Net zero** – means a nation that is removing as much anthropogenic emissions from the atmosphere as it's putting in.

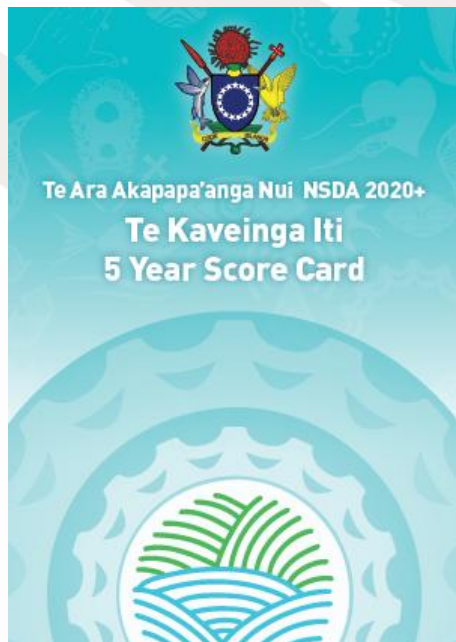




Akapapa'anga - 5 year scorecard

5 mataiti Kaveinga iti – te au vaito ki to tatou Orama

- Short term targets on wellbeing – planning
- Indicators to measure progress
- 15 goals
- 72 indicators





Akara'anga ki mua-looking forward



- Wellbeing 4 life strategy
 - Life course approach
 - Pre conception to death and how we support wellbeing at different points.
 - Current research underway:
 - Kai Vananga
 - Literature review on the life course approach and wellbeing
 - Wellbeing metrics
 - Mainstreaming and structural arrangements



Case Study: Pacific Community (SPC)

The Pacific Community (SPC) is the Pacific region's 75 year old scientific and technical trusted advisor.



Emily Sharp
Director, Strategy, Performance
and Learning

“Metafuture has been an essential partner in building our futures literacy and capability. Sohail has been a master navigator; he has shared knowledge and entrusted his wisdom with a cohort of transdisciplinary scientists, walking through the philosophy and theory of futures, and sharing organisational futures lived experience... We look forward to partnering with Metafutures well into the future, sharing and learning through reciprocity and respect.



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BECOME A
FUTURIST
with
Sohail Inayatullah



- It forced me to imagine my work and more widely the society in 10, 20, and even 30 years
- Enhanced understanding on big picture thinking, emerging issues, articulate and navigate scenarios, using innovation for a desired future through wide participation
- A new approach and skill to utilise in strategic development and help our team and stakeholders get out of the box



Forty staff took part in the online course in 2021 to build strategic foresight knowledge and capability. These staff formed the SPC Futures Group which connects staff interested in strategic foresight and provides a platform to share knowledge, resources and practice across the organisation.



Sohail opened and closed the learning program with speeches and workshops on futures thinking and the alternative futures of the Pacific and of SPC.

GENERAL POLICIES

Planning, Evaluation, Accountability,
Reflection and Learning (PEARL)

POLITIKES GÉNÉRALES

Planification, évaluation,
responsabilité, réflexion et
amélioration continue (PEARL)



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A COMPENDIUM OF
PACIFIC PRACTICE IN
STRATEGIC FORESIGHT

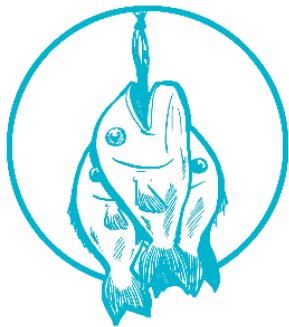
Compiled by the Pacific Community



Learning about strategic foresight has helped me to imagine my work and what society may look like in 10, 20 and even 30 years, which I have never done before.

- SPC staff member and participant on Become a Futurist course

Values-led strategic foresight practice



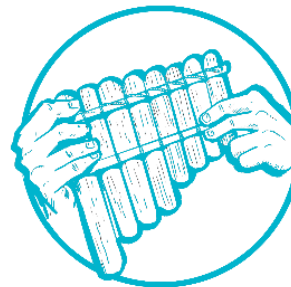
Enginkehlap | Generosity

*We provide for each other.
We work together towards
our shared mission valuing
all contributions.*



Kaitiakitanga | Stewardship

*We are the stewards of our
Blue Pacific. Our history,
knowledge and science
hold the solutions for
contemporary challenges.*



Gida Gaituvwa | Unity

*We progress together.
Leaving no one behind, we
harness the richness of our
history and culture across
generations.*



Aroha | Care

*We care for each other.
The well-being of our
people and places are at
the centre of our efforts.*

2050 Blue Pacific Strategy



National Sustainable Development Priorities



7 KEY FOCUS AREAS 3, 5, 8 year review horizons

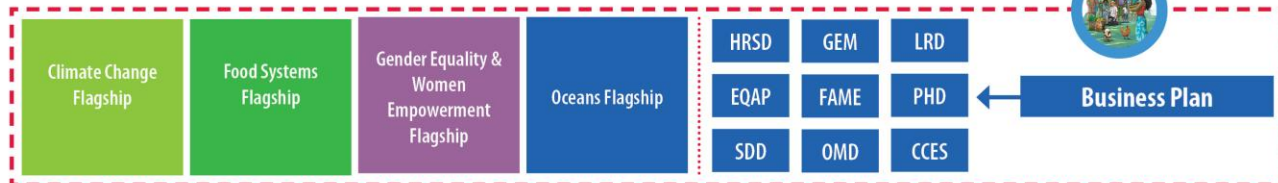


CRGA
CRGA Subcommittee
for the Strategic
Plan

Ministerial and
Official meetings

Senior Leadership
Team

Senior management
teams



Annual Work Planning
Division
Programme/Project
Individual

FUTURE STATE 2031

Strategic
Results
Framework

Divisional
Results
Framework

GOAL 1
All Pacific people benefit from sustainable development.

GOAL 2
All Pacific communities and cultures are empowered and resilient.

GOAL 3
All Pacific people reach their full potential and live long and healthy lives.

GOAL 4
One SPC delivers integrated programmes through streamlined services.

We are a values led organisation

Enginkehlap



Generosity

Kaitiakitanga



Stewardship

Gida Gaituvwa



Unity

Aroha



Care

Five pathways guide the high-level actions towards our goals across SPC's seven key focus areas

Policy to action

Data, statistics and knowledge

Innovation and research

Digitalisation and technology

Capability and influence



KFA 1
Resilience and climate action



KFA 2
Natural resources and biodiversity



KFA 3
Food systems



KFA 4
Equity, education and social development



KFA 5
Sustainable economies and livelihoods



KFA 6
Planetary health



KFA 7
Transforming institutional effectiveness

Pacific people are thriving, with enhanced resilience from better informed decision making and necessary resources that also enable the achievement of low carbon, climate resilient sustainable development.

Thriving, productive and resilient ecosystems and communities, responsibly harnessing our natural resources and biodiversity for security and prosperity.

Pacific food systems are accessible, regenerative, biodiverse, equitable and resilient to shocks. They provide access to safe and nutritious food and contribute to healthy people, ecosystems, vibrant cultures and prosperity for all.

Social development systems result in real gains for education, gender equality and social inclusion through a contextualised approach to human rights and good governance that incorporates Pacific cultures and ways of knowing.

The Blue Pacific is a well-being economy through a balance of sustainable economic growth, protection and inclusive distribution of resources, energy-secure, healthy and resilient communities with livelihoods sustained through trade, maritime connectivity and harmonious relationships with the land and the sea.

Collaboration and stewardship of our Blue Pacific for healthy islands; where children and vulnerable groups are nurtured in body and mind; environments invite healthy lifestyles learning and leisure; people work and age with dignity; ecological balance is a source of pride; people maintain their cultures and traditions with the land; water and oceans are protected.

One SPC is values-based and working with members and partners to provide coherent, social and environmental responsible learning for enhanced representation of Pacific peoples and gender equality across the organisation and at all levels of decision making.

When I was first asked to define Strategic Foresight, I compared it to *tōfā sā'ili* (pronounced toh-fah sah-ee-lee), a Sāmoan concept that refers to one's efforts to seek wisdom, knowledge and insight through reflection, prayer and meditation, or through dialogue and observation. When broken down, *tōfā* means “wisdom”, and *sā'ili* means “to search” (Tui Atua, 2009).

Our values and identity as people are presented in our ways of knowing, learning, thinking and being. Strategic foresight is *tōfā sā'ili* in practice: We are invited – through reflection and learning – to delve deeper into our values and engage in our world views and epistemologies to make sense of our realities and the context surrounding us. In exploring our futures, the framing provided through *tōfā sā'ili* resonates with our Pacific values, enabling us to approach Strategic Foresight from a perspective of familiarity and comfort. Applying our own concepts – in this case, *tōfā sā'ili* – to strategic foresight enables us to feel a sense of connection while determining and exploring our futures from a

- By Leituala Kuiniselani Toelupe Tago-Elisara (SPC compendium of Pacific practise, 2022)



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THE PACIFIC PATHFINDER

A TOOLKIT TO IMAGINE
AND CREATE FUTURES

**GATHERING
INTELLIGENCE
ABOUT THE
FUTURE**



**EXPLORING
DYNAMICS
OF CHANGE**



**DESCRIBING
OUR FUTURE**



**CREATING
ALTERNATIVES**

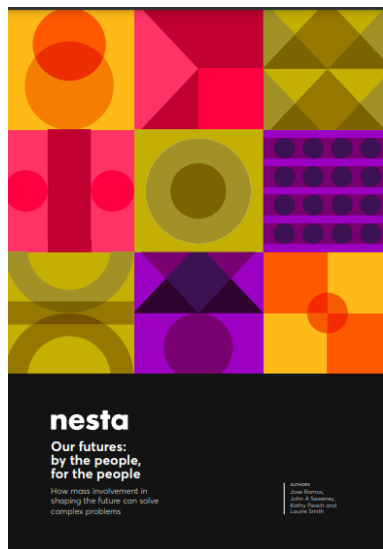
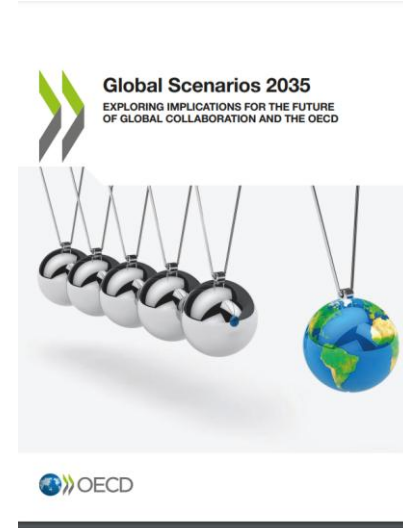
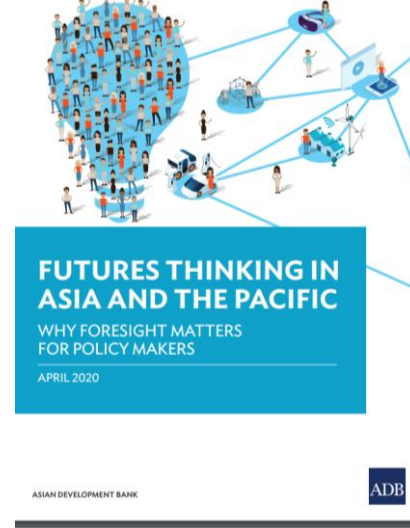
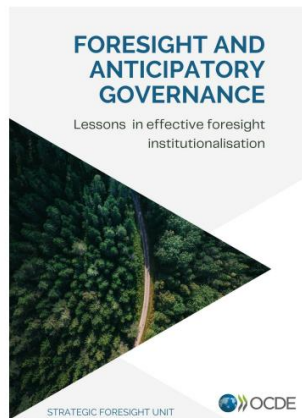


**DEVELOPING
AND TESTING
STRATEGY**



What is futures
thinking /strategic
foresight?

- We do it together
- We deepen our knowledge of the future
- We imagine
- We prepare for more than one future
- We create the future





Written By : Amerita Ravuvu (Fiji)

Who is Repeka?

Repeka was born and raised in Fiji's capital, Suva, but she has maternal links to the island of Kadavu. She had never engaged in any interisland passenger travel until she was 14, when her grandmother passed away and had to be laid to rest in Kadavu. Now at the age of 35, Repeka is a rural development enthusiast, working as a rural and maritime policy officer. She is keen on raising the standards of rural and interisland transport services and ensuring that these are an integral part of Fiji's national and rural development plans.

Reimagining the Future of Transport: Fiji in 2030 with Amerita Ravuvu

Video | 05 July 2022

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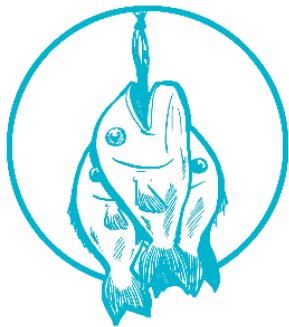


REIMAGINING THE FUTURE OF TRANSPORT ACROSS ASIA AND THE PACIFIC

JANUARY 2022



Values-led strategic foresight practice



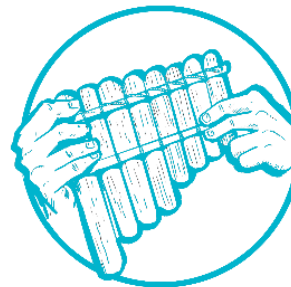
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The well-being of our
people and places are at
the centre of our efforts.*

KUA PA TE MANAKO, KUA TIKA TE KA'A

Meitaki maata
Atawai wolo
